San Francisco Health Service System Health Service Board

Rates & Benefits

2018 Renewal—Vision Service Plan

June 8, 2017



Prepared by: Aon | Health & Benefits Consulting

May Board Meeting Follow-ups

- Costco Frame Allowance Variation Explanation (VSP):
 - The Costco Retail Frame Allowance is lower because Costco purchases frames in bulk, and adds very little markup. When comparing the price difference, an \$80 frame allowance at Costco is equivalent to a \$150 frame allowance elsewhere
 - If the San Francisco Health Service System were to match the allowances, VSP would essentially be almost doubling the frame allowance, which would cause a rate impact. This is outlined below
- To raise the Costco allowances to the Non-Costco level, premiums would need to increase by:
 - Frame allowance of \$150: +4.5% Base/Current Plan
 - Frame allowance of \$300: +8.5% Buy-Up Plan



VSP Renewal—Status Quo with Costco Allowance

VSP's monthly premiums are as follows:

Actives (Bargained) / Retiree Monthly Premiums							
Tier	2018	% Change					
EE Only / RET Only	\$3.95	\$4.13	4.5%				
EE + 1 / RET + 1	\$7.92	\$8.28	4.5%				
EE + Family / RET + Family	\$11.20	\$11.70	4.5%				

- To raise the Costco allowances to the Non-Costco level, premiums would need to increase by:
 - Frame allowance of \$150: +4.5% Base/Current Plan



VSP Renewal—Buy-Up Option with Costco Allowance

VSP's monthly premiums are as follows:

Actives (Bargained) / Retiree Monthly Premiums								
Tier	2018	2018 2018 9						
EE Only / RET Only	\$14.81	\$16.07	8.5%					
EE + 1 / RET + 1	\$23.46	\$25.45	8.5%					
EE + Family / RET + Family	\$42.02	\$45.59	8.5%					
Active (Bargained))/Retiree Month	ly Employee Co	ost					
EE Only / RET Only	\$10.86	\$11.94	10.0%					
EE + 1 / RET + 1	\$15.54	\$17.18	10.5%					
EE + Family / RET + Family	\$30.82	\$33.89	10.0%					

- To raise the Costco allowances to the Non-Costco level, premiums would need to increase by:
 - Frame allowance of \$300: +8.5% Buy-Up Plan



Recommendations

Aon recommends that the Health Service Board confirm the 2018 VSP plan premiums voted on in the May meeting



Status Quo HMO Access + With Costco Vision Plan

93 / 93 / 83		Actives			Early Retirees	;
93 / 93 / 03		Employee		Retiree	Retiree and	
Contribution Strategy	Employee	and One	Employee	without	Spouse w/o	Retiree
Medical	Only	Dependent	and Family	Medicare	Medicare	and Family
	\$691.28	\$1,382.59	\$1,956.35	\$1,603.20	\$2,322.16	\$2,895.92
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense ¹	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors ²	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Claims Stabilization Amount / Self-Funded Policy	\$8.42	\$16.81	\$23.77	\$19.43	\$28.15	\$35.13
Total	\$708.23	\$1,412.08	\$1,996.22	\$1,631.16	\$2,362.99	\$2,947.15
10-County Amount (Early Retirees and Retirees only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference"5	\$0.00	\$0.00	\$0.00	\$922.93	\$922.93	\$922.93
Retiree Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$29.53	\$395.45	\$395.45
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,601.63	\$1,967.55	\$1,967.55
2018 Non-Bargained Contribution Rate	\$708.23	\$1,412.08	\$1,996.22	\$29.53	\$395.44	\$979.60
		-				
MOU Negotiated Pickup ⁷	\$658.65	\$1,313.23	\$1,656.86			
2018 Typical Bargained Member / Retiree Contribution	\$49.58	\$98.85	\$339.36	\$29.53	\$395.44	\$979.60
Final Member Contribution 2017	\$52.66	\$105.01	\$360.53	\$73.70	\$462.50	\$1,083.17
Difference	-\$3.08	-\$6.16	-\$21.17	-\$44.17	-\$67.06	-\$103.57



Status Quo HMO Access + With Costco Vision Plan

100 / 06 / 92	Actives			Early Retirees		
100 / 96 / 83		Employee		Retiree	Retiree and	
Contribution Strategy	Employee	and One	Employee	without	Spouse w/o	Retiree
	Only	Dependent	and Family	Medicare	Medicare	and Family
Medical	\$691.28	\$1,382.59	\$1,956.35	\$1,603.20	\$2,322.16	\$2,895.92
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense ¹	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors ²	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Claims Stabilization Amount / Self-Funded Policy	\$8.42	\$16.81	\$23.77	\$19.43	\$28.15	\$35.13
Total	\$708.23	\$1,412.08	\$1,996.22	\$1,631.16	\$2,362.99	\$2,947.15
10-County Amount (Early Retirees and Retirees only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference" ⁵	\$0.00	\$0.00	\$0.00	\$922.93	\$922.93	\$922.93
Retiree Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$29.53	\$395.45	\$395.45
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,601.63	\$1,967.55	\$1,967.55
2018 Non-Bargained Contribution Rate	\$708.23	\$1,412.08	\$1,996.22	\$29.53	\$395.44	\$979.60
MOU Negotiated Pickup ⁷	\$708.23	\$1,355.60	\$1,656.86			
2018 Typical Bargained Member / Retiree Contribution	\$0.00	\$56.48	\$339.36	\$29.53	\$395.44	\$979.60
Final Member Contribution 2017	\$0.00	\$60.00	\$360.53	\$73.70	\$462.50	\$1,083.17
Difference	\$0.00	-\$3.52	-\$21.17	-\$44.17	-\$67.06	-\$103.57



Trio proposal With Costco Vision Plan

02/02/02	Actives			Early Retirees		
93 / 93 / 83		Employee		Retiree	Retiree and	
Contribution Strategy	Employee	and One	Employee	without	Spouse w/o	Retiree
	Only	Dependent	and Family	Medicare	Medicare	and Family
Medical	\$773.29	\$1,546.62	\$2,188.45	\$1,793.40	\$2,597.66	\$3,239.49
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense ¹	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors ²	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Claims Stabilization Amount / Self-Funded Policy	\$8.42	\$16.81	\$23.77	\$19.43	\$28.15	\$35.13
Total	\$790.24	\$1,576.11	\$2,228.32	\$1,821.36	\$2,638.49	\$3,290.72
10-County Amount (Early Retirees and Retirees only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference" ⁵	\$0.00	\$0.00	\$0.00	\$1,031.12	\$1,031.12	\$1,031.12
Retiree Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$70.54	\$479.10	\$479.10
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,750.83	\$2,159.39	\$2,159.39
2018 Non-Bargained Contribution Rate	\$790.24	\$1,576.11	\$2,228.32	\$70.53	\$479.10	\$1,131.33
MOU Negotiated Pickup ⁷	\$734.92	\$1,465.78	\$1,849.51			
2018 Typical Bargained Member / Retiree Contribution	\$55.32	\$110.33	\$378.81	\$70.53	\$479.10	\$1,131.33
Final Member Contribution 2017	\$52.66	\$105.01	\$360.53	\$73.70	\$462.50	\$1,083.17
Difference	\$2.66	\$5.32	\$18.29	-\$3.17	\$16.60	\$48.16



Trio proposal With Costco Vision Plan

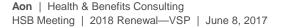
100 / 06 / 92	Actives			Early Retirees		
100 / 96 / 83		Employee		Retiree	Retiree and	
Contribution Strategy	Employee	and One	Employee	without	Spouse w/o	Retiree
	Only	Dependent	and Family	Medicare	Medicare	and Family
Medical	\$773.29	\$1,546.62	\$2,188.45	\$1,793.40	\$2,597.66	\$3,239.49
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense ¹	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors ²	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Claims Stabilization Amount / Self-Funded Policy	\$8.42	\$16.81	\$23.77	\$19.43	\$28.15	\$35.13
Total	\$790.24	\$1,576.11	\$2,228.32	\$1,821.36	\$2,638.49	\$3,290.72
10-County Amount (Early Retirees and Retirees only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference" ⁵	\$0.00	\$0.00	\$0.00	\$1,031.12	\$1,031.12	\$1,031.12
Retiree Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$70.54	\$479.10	\$479.10
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,750.83	\$2,159.39	\$2,159.39
2018 Non-Bargained Contribution Rate	\$790.24	\$1,576.11	\$2,228.32	\$70.53	\$479.10	\$1,131.33
MOU Negotiated Pickup ⁷	\$790.24	\$1,513.07	\$1,849.51			
2018 Typical Bargained Member / Retiree Contribution	\$0.00	\$63.04	\$378.81	\$70.53	\$479.10	\$1,131.33
Final Member Contribution 2017	\$0.00	\$60.00	\$360.53	\$73.70	\$462.50	\$1,083.17
Difference	\$0.00	\$3.04	\$18.28	-\$3.17	\$16.60	\$48.16



Appendix- 2018 Kaiser Permanente Monthly Rate Card

93 / 93 / 83 Contribution Strategy

		Actives			Early Retirees	
	Employee Only	Employee and One Dependent	Employee and Family	Retiree without Medicare	Retiree and Spouse w/o Medicare	Retiree and Family
Premium ¹	\$605.18	\$1,210.36	\$1,712.67	\$1,220.85	\$1,826.03	\$2,328.35
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Total	\$613.71	\$1,223.04	\$1,728.77	\$1,229.38	\$1,838.71	\$2,344.45
	_					
10-County Amount (Early Retirees and Retirees Only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference"5	\$0.00	\$0.00	\$0.00	\$580.21	\$580.21	\$580.21
Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$0.00	\$304.67	\$304.67
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,229.38	\$1,534.05	\$1,534.05
Non-Bargained Contribution Rate	\$613.71	\$1,223.04	\$1,728.77	\$0.00	\$304.66	\$810.40
MOU Negotiated Pickup ⁷	\$570.75	\$1,137.43	\$1,434.88			
Typical Bargained Member Contribution	\$42.96	\$85.61	\$293.89			
Final Member Contribution 2018	\$42.96	\$85.61	\$293.89	\$0.00	\$304.66	\$810.40
Final Member Contribution 2017	\$40.78	\$81.25	\$278.90	\$0.00	\$289.08	\$768.95
Difference	\$2.18	\$4.36	\$14.99	\$0.00	\$15.58	\$41.45



Appendix- 2018 Kaiser Permanente Monthly Rate Card

100 / 96 / 83 Contribution Strategy

		Actives			Early Retirees	5
	Employee Only	Employee and One Dependent	Employee and Family	Retiree without Medicare	Retiree and Spouse w/o Medicare	Retiree and Family
Premium ¹	\$605.18	\$1,210.36	\$1,712.67	\$1,220.85	\$1,826.03	\$2,328.35
Vision	\$4.13	\$8.28	\$11.70	\$4.13	\$8.28	\$11.70
Expense	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00
Best Doctors	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40	\$1.40
Total	\$613.71	\$1,223.04	\$1,728.77	\$1,229.38	\$1,838.71	\$2,344.45
	_					
10-County Amount (Early Retirees and Retirees Only) ³	\$0.00	\$0.00	\$0.00	\$649.17	\$0.00	\$0.00
Single Retiree Offset ⁴	\$0.00	\$0.00	\$0.00	\$0.00	\$649.17	\$649.17
"Actuarial Difference"5	\$0.00	\$0.00	\$0.00	\$580.21	\$580.21	\$580.21
Prop. E Subsidy ⁶	\$0.00	\$0.00	\$0.00	\$0.00	\$304.67	\$304.67
Subtotal City Contributions	\$0.00	\$0.00	\$0.00	\$1,229.38	\$1,534.05	\$1,534.05
Non-Bargained Contribution Rate	\$613.71	\$1,223.04	\$1,728.77	\$0.00	\$304.66	\$810.40
MOU Negotiated Pickup ⁷	\$613.71	\$1,174.12	\$1,434.88			
Typical Bargained Member Contribution	\$0.00	\$48.92	\$293.89			
Final Member Contribution 2018	\$0.00	\$48.92	\$293.89	\$0.00	\$304.66	\$810.40
Final Member Contribution 2017	\$0.00	\$46.43	\$278.90	\$0.00	\$289.08	\$768.95
Difference	\$0.00	\$2.49	\$14.99	\$0.00	\$15.58	\$41.45

NOTE—Footnotes 1 – 7 defined on page 19 - 20

Appendix

Contribution Strategy—Footnotes

- 1) Healthcare Sustainability Fee
- 2) Best Doctors: Second opinion vendor fees of \$1.40 PEPM
- 3) "10-County" City Contribution: Per Charter Section A8.423, employer contribution must equal the average of the employer contribution to health premium of the 10 most populous counties in CA, not including San Francisco. Per the MOU, the 10-County offset does not apply to 93 / 93 / 83 for Actives, and the 2018 10-County amount is \$649.17
- 4) "Single Retiree Offset": Per Charter Section A8.428, for Early Retirees = 10-County Amount; for Medicare-Eligible Retirees = Medicare Premium (because it is the lower than the 10-County Amount)



Appendix

Contribution Strategy—Footnotes

- 5) Retiree "Actuarial Difference": Per Charter Section A8.428, employer contributes the difference between a single Employee and a single non-Medicare Retiree cost of premium. Calculated for Non-Medicare Retiree only
- 6) Prop. E Subsidy Passed in November 2000 Election: Per Charter A8.428, employer subsidy for Retiree (R) and R+1 = 50% x [Total Rate Cost – 10-County – Actuarial Difference]
- 7) MOU Negotiated Pickup: The employer pickup at 93% of the BCA EE Only, 93% of BSC EE+1, 83% of BSC EE+2. BSC premium is the second lowest cost plan and is the maximum the City contributes, as outlined in the MOU for applicable bargaining units

