



HEALTH SERVICE BOARD

CITY & COUNTY OF SAN FRANCISCO

Mary Hao
President

Art Howard
Vice President

Jack Cremen
Commissioner

Supervisor Matt Dorsey
District 6
Commissioner

Diana Guevara
Commissioner

Gus Vallejo
Commissioner

Fiona Wilson, MD
Commissioner

Rey Guillen
Executive Director
Health Service System

Holly Lopez
Executive Secretary

TEL (628) 652-4646
<http://www.sfhss.org/>

HEALTH SERVICE BOARD

MEETING AGENDA

Thursday, December 11, 2025, 1:00 p.m.
City Hall, Room 416
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

and

VIRTUAL PRESENTATION BY SFGOV TV and Webex

Remote Meeting Access

The Health Service Board welcomes public participation during public comment periods. There will be an opportunity for the public to comment at the beginning of the meeting and on each discussion or action item on the agenda. Each comment is limited to 3 minutes, and the Chair may, at their discretion, limit public comment to less than 3 minutes per member of the public. For those attending remotely, the Commission will hear up to 30 minutes of remote public comment total for each agenda item. Remote public comment from people who have received an accommodation due to disability will not count toward the 30-minute limit. Remote viewing may not be available due to technology outages.

Watch at 1:00 p.m. on December 11, 2025 (via [SFGovTV schedule](#))

Click the link to join the meeting – [December 11, 2025 HSB Regular Meeting WebEx link](#)

Public Comment Call-In: 415-655-0001 / Access Code: 2662 608 5447 Webinar Password: 1145

Listening to the meeting via phone

1. Dial into **415-655-0001** and then enter **access code 2662 608 5447#**, then # again
2. Press *3 to enter the Public Comment queue, and you will hear the prompt, "You have raised your hand to ask a question; please wait to speak until the host calls on you." When the system message says, "Your line has been unmuted," - **THIS IS YOUR TIME TO SPEAK.**
3. You will be muted when your time to speak has expired.

Watching the meeting on WebEx

1. Join via hyperlink [December 11, 2025 HSB Regular Meeting WebEx link](#)
2. Webinar Password: 1145
3. **Click on the Raise Hand Icon** to be placed in the queue to speak. A raised hand will appear next to your name. When you are unmuted in the system, a request to unmute will appear on your screen, please select unmute to speak.
4. When you are unmuted in the system, a request to unmute will appear on your screen, please select unmute to speak. Once you hear me say "Welcome Caller," you can begin speaking.
5. When your time has expired, you will be muted. Please click on the Raise Hand Icon to lower your hand.

Members of the public are encouraged to state their name clearly, although you may remain anonymous. You will hear an audible warning when you have 30 seconds remaining. When your 3 minutes have ended, you will be placed back on mute.

Best Practices when Calling in for Public Comment:

- Call from a quiet location
- Speak slowly and clearly
- Turn down any televisions or radios around you
- Address the Commission as a whole; do not address individual Commissioners

Written Public Comment

Persons unable to attend the meeting may submit written public comments regarding an agenda item. These comments will be made part of the official public record and shall be brought to the attention of the Health Service Board. Written public comments expected to be part of the official record should be submitted to the Board email, health.service.board@sfgov.org and **received by 4 p.m. on Wednesday, December 10, 2025**, before the meeting. Members can also call 628-652-4646 with any questions.

All comments received by the deadline will be forwarded to Board members, and the Board Secretary will note on the record during the specific agenda item that the Board received written public comment on that item and will include that note in the meeting minutes. In the body of your email, indicate the meeting date and the particular agenda item number. If you do not specify an agenda item, your emailed public comment will be read under general comment.

1. CALL TO ORDER:

2. ROLL CALL:

President Mary Hao-
Vice President Art Howard-
Commissioner John Cremen-
Supervisor Matt Dorsey-
Commissioner Diana Guevara-
Commissioner Gus Vallejo-
Commissioner Fiona Wilson, MD.-

3. GENERAL PUBLIC COMMENT - This is an opportunity for members of the public to comment on any matter within the Board's jurisdiction that is not on the agenda, including requesting that the Board place a matter on a future agenda.

PUBLIC COMMENT:

REGULAR BOARD MEETING MATTERS

4. APPROVAL (with possible modifications) OF THE MINUTES OF THE MEETINGS SET FORTH BELOW: (Action)

Presented by President Hao

DOCUMENTS ATTACHED:

November 6, 2025, HSB Governance Committee Meeting Minutes Final Draft to be Approved
November 13, 2025, HSB Regular Meeting Minutes Final Draft to be Approved

PUBLIC COMMENT:

ACTION:

5. PRESIDENT'S REPORT: (Discussion)

Presented by President Hao

PUBLIC COMMENT:

6. DIRECTOR'S REPORT: (Discussion)

Presented by Rey Guillen, SFHSS Executive Director

DOCUMENTS ATTACHED:

December 11, 2025, Director's Report

PUBLIC COMMENT:

7. SFHSS FINANCIAL REPORT AS OF OCTOBER 31, 2025: (Discussion)

Presented by Teresa Tan, SFHSS Chief Financial and Affordability Officer

DOCUMENTS ATTACHED:

SFHSS Financial Report as of October 31, 2025, memo
1145 MARKET STREET 3RD FLOOR, SAN FRANCISCO, CA 94103

SFHSS Financial Report as of October 31, 2025, presentation

PUBLIC COMMENT:

8. KAISER PERMANENTE MEDICARE FORMULARY TIERING CHANGE:(Discussion)

Presented by Ramiro Salas, Director, California Group Medicare Kaiser Permanente

DOCUMENTS ATTACHED:

Kaiser Permanente Medicare Formulary Tier Change

PUBLIC COMMENT:

9. SFHSS STRATEGIC PLAN: 2023-2025 STRATEGIC PLAN CLOSE-OUT REPORT AND 2026 STRATEGIC PLAN GAP YEAR: (Discussion)

Presented by Rey Guillen, SFHSS Executive Director

The Health Service Board Policy 208 SFHSS Strategic Planning Policy outlines the Board involvement. The Board shall be responsible for playing a policy and oversight role in the planning process, which will include providing the executive director with input on the direction of the SFHSS and possible initiatives to be included in the strategic plan. This agenda item will discuss the gap year 2026 plan draft and offer time for the Board's input. The Board will then approve the strategic plan final draft in January 2026.

DOCUMENTS ATTACHED:

SFHSS Strategic Plan Summary

2023-2025 Strategic Plan Close-out Report

2026 SFHSS Strategic Plan Gap Year Draft

PUBLIC COMMENT:

10. REPORT ON OPEN ENROLLMENT ACTIVITIES FOR PLAN YEAR 2026: (Discussion)

Presented by Rin Coleridge, Chief Operations and Experience Officer, and Olga Stavinskaya Velasquez

DOCUMENTS:

Report of Open Enrollment Activities for Plan Year 2026

PUBLIC COMMENT:

GOVERNANCE COMMITTEE MATTERS

The Governance Committee met on November 6, 2025 to initiate the review process and present the final revisions at the December 11, 2025 full Board meeting. The Committee Chair will give a brief update on matters discussed and/or recommendations made by this committee. The committee reviews, develops, and oversees governance policies and practices of the Health Service Board.

11. APPROVAL OF REVISIONS TO THE HEALTH SERVICE BOARD GOVERNANCE POLICIES AND TERMS OF REFERENCE: (Action)

Introduced by Governance Committee Chair Wilson and presented by Holly Lopez, Board Secretary

DOCUMENTS ATTACHED:

HSB Governance Policies and Terms of Reference 2025 Review Process Timeline
HSB Governance Policies and Terms of Reference 2025 Revisions Summary
HSB Governance Policies and Terms of Reference 2025 Revisions Redlined

PUBLIC COMMENT:

ACTION:

12. REVIEW AND APPROVE THE SFHSS RULES AND SECTION 125 CAFETERIA PLAN FOR PLAN YEAR 2026 REVISIONS: (Action)

Introduced by Governance Committee Chair Wilson and presented by Holly Lopez Board Secretary

DOCUMENTS ATTACHED:

- SFHSS Rules and Section 125 Cafeteria Plan PY2026 Revisions Summary
- SFHSS Rules PY2026 Revisions Redlined
- SFHSS Section 125 Cafeteria Plan PY2026 Revisions Redlined

PUBLIC COMMENT:

ACTION:

REGULAR BOARD MEETING MATTERS

13. REPORTS AND UPDATES FROM CONTRACTED HEALTH PLAN REPRESENTATIVES: (Discussion)

PUBLIC COMMENT:

14. ADJOURNMENT:

Health Service Board and Health Service System Website: <https://www.sfhss.org/>

Summary of Health Service Board Rules Regarding Public Comment

1. There will be an opportunity for public comment at the beginning of the meeting, and there will be an opportunity to comment on each discussion or action item on the agenda. A member may comment on any matter within the Board's jurisdiction as designated on the agenda.
2. A member of the public has up to three (3) minutes to make pertinent public comments; the Chair has the discretion to limit public comment to less than 3 minutes per member of the public.
3. Public Comment can be given in-person, remotely, or written.
4. Members may submit their comments by email to health.service.board@sfgov.org by 5 p.m. the day before the meeting start time. These comments will be made part of the official public record and shall be brought to the attention of the Health Service Board. All comments received by the deadline will be forwarded to Board members and the Board Secretary will note on the record during the specific agenda item that the Board received written public comment on that item and will include that note in the meeting minutes. In the subject line of your email, indicate the meeting date and the specific agenda item number. If you do not specify an agenda item, your emailed public comment will be read under general comment.
5. Remote public comment from people who have received accommodation due to disability will not count toward the 30-minute limit.

Knowing Your Rights Under the Sunshine Ordinance

Government's duty is to serve the public, reaching its decision in full view of the public. Commissions, boards, councils, and other agencies of the City and County of San Francisco exist to conduct the people's business. This ordinance assures that deliberations are conducted before the people and that City operations are open to the people's review. For more information on your rights under the Sunshine Ordinance or to report a violation of the ordinance, visit the Sunshine Ordinance Task Force website at <http://www.sfgov.org/sunshine>.

Summary of Health Service Board Rules Regarding Cell Phones and Pagers

The ringing and use of cell phones, pagers, and similar sound-producing electronic devices are prohibited at Health Service Board and committee meetings. The Chair of the meeting may order the removal of any person(s) in violation of this rule from the meeting room. The Chair of the meeting may allow an expelled person to return to the meeting following an agreement to comply with this rule. The complete rules are outlined in Chapter 67A of the San Francisco Administrative Code.

Disability Access and Accommodation

Regular Health Service Board meetings are held at City Hall, 1 Dr. Carlton B. Goodlett Place, in Hearing Room 416 at 1:00 PM on the second Thursday of each month. The closest accessible BART station is Civic Center, three blocks from City Hall. Accessible MUNI lines serving this location are #42 Downtown Loop and the #71 Haight/Noriega and the F Line to Market and Van Ness and the Metro stations at Van Ness and Market and Civic Center. For more information about MUNI accessible services, call (415) 923-6142. There is accessible parking in the vicinity of City Hall at Civic Center Plaza adjacent to Davies Hall and the War Memorial Complex. Accessible seating for persons with disabilities (including those using wheelchairs) will be available. To obtain a disability-related modification or accommodation, including auxiliary aids or services, to participate in the meeting, please contact Holly Lopez, at 628-652-4646 at least 48 hours before the meeting, except for Monday meetings, for which the deadline is 4:00 pm the previous Friday.

City Hall Room 416 is wheelchair accessible. There are elevators and accessible restrooms located on every floor. **Wheelchair-accessible entrances are located on Van Ness Avenue and Grove Street. Please note the wheelchair lift at the Goodlett Place/Polk Street is temporarily not available.** After multiple repairs that were followed by additional breakdowns, the wheelchair lift at the Goodlett/Polk entrance is being replaced for improved operation and reliability. We anticipate having a functioning lift after the completion of construction in May 2025.

This meeting will be broadcast and captioned on SFGovTV. Remote public participation is available upon request for individuals who cannot attend in person due to disability. Making a request to participate remotely no later than one (1) hour prior to the start of the meeting helps ensure the availability of the meeting link. Sign Language Interpretation is also available upon request. If requesting remote Sign Language Interpretation, please submit an accommodation request a minimum of 4 business hours prior to the start of the meeting. Allowing a minimum of 48 business hours for all other accommodation requests (for example, for other auxiliary aids and services) helps ensure availability. To request an accommodation, please contact Holly Lopez, holly.lopez@sfgov.org, 628-652-4646.

To access the meeting remotely as an accommodation, please use [December 11, 2025 HSB Regular Meeting WebEx link](#) or call 415-655- 0001. Please find instructions at the beginning of this agenda for how to use WebEx for the purposes of remote public comment.

Sensitivity to Chemical-based Products

To assist the City's effort to accommodate persons with severe allergies, environmental illnesses, multiple chemical sensitivity, or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to various chemical-based products. Please help the City accommodate these individuals.

Location of Materials

If any materials related to an item on this agenda have been distributed to the Health Service Board after the distribution of the agenda packet, those materials are available for public inspection at the Health Service System during normal office hours. For more information, please contact Holly Lopez at 628-652-4646 or email holly.lopez@sfgov.org. The following email has been established to contact all members of the Health Service Board: health.service.board@sfgov.org.

Lobbyist Registration and Reporting Requirements

Individuals and entities influencing or attempting to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance [SF Campaign & Governmental Conduct Code § 2.100] to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the San Francisco Ethics Commission at 25 Van Ness Avenue, Suite 220, San Francisco, CA 94102; telephone (415) 252-3100; fax (415) 252-3112; web site <https://sfethics.org/>

ChatGPT and Microsoft CoPilot AI were used to summarize and clarify discussion points in the meeting minutes.