Well-Being@Work Overview Training

July 12, 2023

Carrie Beshears, Well-Being Manager Lisa Ocampo, Well-Being Coordinator

SAN FRANCISCO
HEALTH SERVICE SYSTEM







Agenda

- 1 SFHSS Well-Being Who We Are
- 2 Why Well-Being@Work
- 3 Well-Being@Work Key Players
- 4 Review Well-Being@Work Website
- Developing an Annual Plan Key Areas of Focus
- 6 Well-Being@Work Recognitions
- 7 Next Steps

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Affordable, Quality Benefits & Well-Being

sfhss.org



sfhss.org/well-being



sfhss.org/eap



sfhss.org/well-beingatwork



The Team:

Carrie Beshears, Well-Being Manager
Jeannette Longtin, Sr. EAP Counselor
Julisa Nunez, Well-Being Program Educator
Lisa Ocampo, Well-Being Program Coordinator
Open Position, EAP Counselor











Why Well-Being@Work

When your employees' well-being is thriving, your organization directly benefits -- they take fewer sick days, deliver higher performance, and have lower rates of burnout and turnover.

Well-Being@Work Department Support

The SFHSS Well-Being Team is able to:

- Consult directly with departments to understand the needs of their employees
- Develop a customized approach to well-being that is more suited for each department's environment, culture, and workforce
- Provide support in developing a well-being strategy that is aligned with the department's priorities



Key Players Roles & Responsibilities



Well-Being Key Players

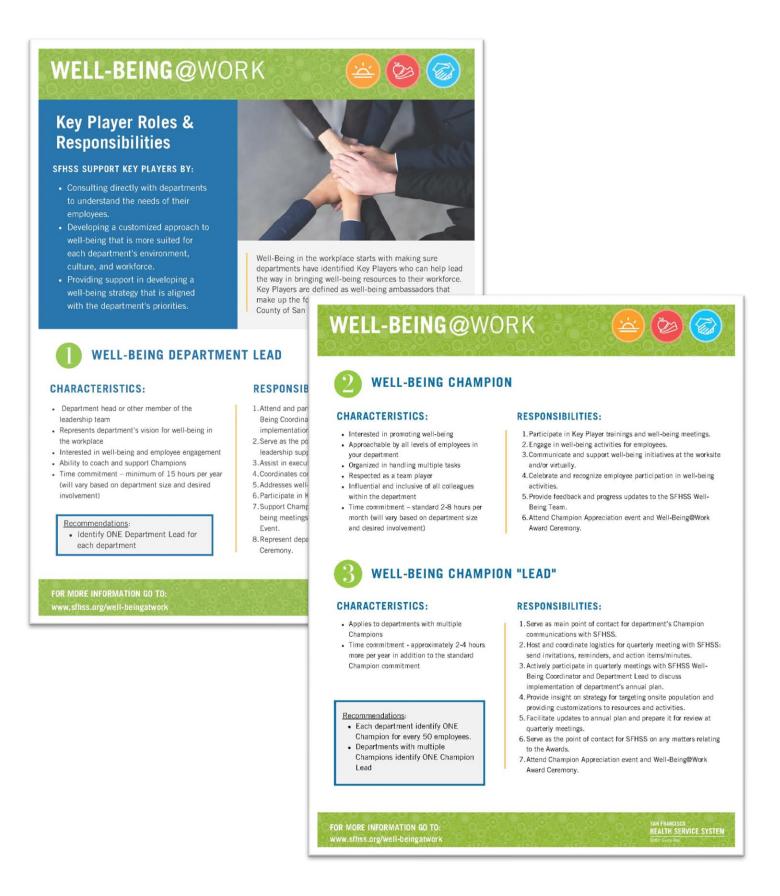
Team:

- 1. Department Lead
- 2. Champions
- 3. Champion Lead
- 4. SFHSS Well-Being Coordinator

General Responsibilities:

- Develop and implement an annual plan for well-being
- Promote well-being
- Coordinate activities and events for employees
- Attend training, award ceremony and appreciation events
- Participate in quarterly meetings with SFHSS

Key Players Roles & Responsibilities Handout



Well-Being Champion

An employee with a commitment and passion to health and well-being that serves as an ambassador for the employee well-being program.

They help to:

- Increase awareness be the voice
- Increase visibility bring activities to the workplace
- Increase accessibility of various citywide and department well-being resources and programs



Well-Being Lead

- Represents the departments overall vision for well-being in the workplace
- Interested in well-being and employee engagement
- Ability to coach and support Champions
- Serve as the point of contact for Champions who need leadership support

Responsibilities:

- Helps brainstorm and provides feedback on department Annual Plans
- Obtain buy-in from leadership/management
- Addresses policies to support employee well-being







Support in Numbers

- 1 Department Lead (Assigned by Director)
- 1 Champion for every 200 employees (ideal 1 per 50 or less)
- Volunteer
- Appointed

The SFHSS Well-Being Team is here to support you along the way!



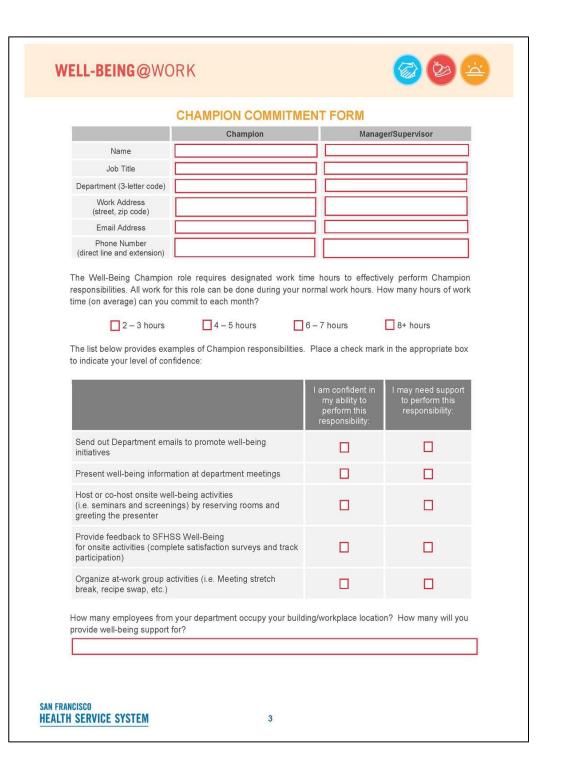
Champion Commitment

Key Players receive professional development opportunities by:

- Attending quarterly trainings for topics that include, program planning, event coordination and employee engagement.
- Refining their skillset that may not be directly associated with your daily job responsibilities
- Joining a network of other Key Platers from different departments to share ideas and collab with
- Support and mentorship from SFHSS Well-Being Team

Interested in becoming a Well-Being Champion? Download and complete the <u>online form</u> or email <u>well-being@sfgov.org</u> for more information.

Learn more at sfhss.org/well-beingatwork/key-players





- · Interested in promoting well-being
- Approachable by all levels of employees in your department
- Organized in handling multiple tasks
- · Respected as a team player
- Influential and inclusive of all colleagues within the workplace



- ASSIST IN WELL-BEING STRATEGY
 DEVELOPMENT AND IMPLEMENTATION
- COORDINATE ACTIVITIES AND EVENTS
- ✓ ATTEND TRAININGS
- ✓ PROMOTE WELL-BEING

FOR MORE INFORMATION CONTACT:

well-being@sfgov.org



Recruit New Champions

Download Flyer

sfhss.org/resource/champion-recruitment-flyer

Well-Being@Work Website







sfhss.org/well-beingatwork

Key Players

- Key Players Roles and Responsibilities
- Champion Recruitment Flyer
- Champion Commitment Forms

Well-Being Activities

- SFHSS Activities Description List
- How to Submit Requests
- Online Activity Request Form

Trainings

Access recent and archived training materials

Spotlights

- Download Nomination Form
- See Spotlight winners
- Get ideas from other Champions

Annual Plan

- Download template
- Create a well-being strategy in all 3 Key Areas

Toolkits and Campaigns

- Use them for department led activities
- Topic areas: physical activity, healthy eating and stress management, office ergonomics, and recognition and appreciation

Other resources:

Employee Assistance Program (EAP)
DHR Well-Being Memorandum



Breakout Session

Well-Being@Work Annual Plan

Develop a 2-Year Annual Plan (FY23-24 & FY24-25) that focuses on employee well-being to increase engagement, morale, and to help employees thrive.



Developing an Annual Plan

Departments must prioritize well-being in their overall strategy, in order to have a successful Annual Plan.

Departments that complete their Annual Plan are eligible to be recognized at the Well-Being@Work Award Ceremony.

Start an Annual Plan to help you:

- 1. Track your goals and objectives
- 2. Establish timelines and identify areas for growth
- 3. Stay organized

An SFHSS Well-Being Program Coordinator is here to support you along the way.

Download and start the new **FY 23-25 Annual Plan** today!

	RAISE AWARENESS: COMMUNICATIONS ANNUAL PLAN			
Goal: Increase visibility and accessibility of well-being resources to help demonstrate why well-being is important to the department and how individuently employees can be proactive with their well-being.				
Objective:	Develop a frequency of recurring department-wide communications to promote well-being to employees at least ONE per month			
Objective:	Objective: Identify and utilize at least THREE forms of communication (platforms)			
Objective:	Send TWO mental health focused messages per fiscal year			

PLAN & DOCUMENT RAISE AWARENESS EFFORTS						
Focus Area	Targets/Timeline	Monthly Communication - Provide Description of subject/topic	Year	Communication Platform	Communication Platform	Communication Platform
	FY23-24					
Raise Awareness	July		2023			
Raise Awareness	August		2023			
Raise Awareness	September		2023			
Raise Awareness	October		2023			
Raise Awareness	November		2023			
Raise Awareness	December		2023			
Raise Awareness	January		2024			
Raise Awareness	February		2024			
Raise Awareness	March		2024			
Raise Awareness	April		2024			
Raise Awareness	May		2024			
Raise Awareness	June		2024			
	FY24-25					
Raise Awareness	July		2024			
Raise Awareness	August		2024			
Raise Awareness	September		2024			
Raise Awareness	October		2024			
Raise Awareness	November		2024			
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Raise Awareness	February		2025			
Raise Awareness	March		2025			
Raise Awareness	April		2025			
Raise Awareness	May		2025			
Raise Awareness	June		2025			

	OFFER PROGRAMS: ENGAGEMENT ANNUAL PLAN
Goal:	Offer programs to increase engagement and to provide opportunities for employees to develop and practice healthy habits at work.
Objective:	Offer/Implement at least FOUR (1/FYQ) SFHSS Sponsored Well-Being Activities (https://sfhss.org/well-being/WB-activities) over the course of the fiscal year.
Objective:	Offer at least TWO Department-Led Activities OR use the SFHSS Toolkit (https://sfhss.org/well-beingatwork/toolkits-campaigns) over the course of the fiscal year.
	Schedule ONE of the following mental health training or workshop: Stress Frist Aid, Mental Health First Aid, EAP Overview w/ Psychological First Aid-Managers/Leaders, Making Work, Work, Leadership in Action over the course of the fiscal year.

		PLAN & DOCUMENT OFFER PROGRAMS EFFORT:	s	
	1 Balk & Socialization 1 Ext. Residential 2.1 State			
Focus Area	Targets and Timelines	Annual Plan	Date of event & name of activity	
	FY 23-24			
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #1		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #2		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #3		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #4		
Offer Programs		Department Led Activity #1 OR Use a SFHSS Toolkit		
Offer Programs		Department Led Activity #2		
Offer Programs		Mental Health Training/Workshop		
Offer Programs				
Offer Programs				
	FY 24-25			
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #1		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #2		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #3		
Offer Programs		Virtual/In-Person SFHSS Sponsored Activity #4		
Offer Programs		Department Led Activity #1 OR Use a SFHSS Toolkit		
Offer Programs		Department Led Activity #2		
Offer Programs		Mental Health Training/Workshop		
Offer Programs				
Offer Programs				

CREATE A CULTURE: LEADERSHIP SUPPORT ANNUAL PLAN				
Goal:	To support leaders in engaging with department well-being efforts through recognition and policy.			
Objective:	Identify ONE existing department wide well-being policy, different from prior two fiscal years, to elevate implement.			
Objective:	Implement ONE employee recognition and appreciation activity.			
Objective:	pjective: Implement ONE recurring department led activity (e.g. stretch/wellness breaks, meeting energizers, walking groups, RECHARGE space, Wellness room etc.)			
Objective:	Implement an annual employee engagement that includes well-being questions and/or help to promote the SFHSS well-being survey			

		PLAN & DOCUMENT CREATE A CULTURE EFFORTS		
Focus Area	Targets and Timelines FY23-24	Annual Plan	Notes/Next Steps	
Create a Culture		City of San Francisco Policy- Healthy Socials Guidelines		
Create a Culture		DHR Policy- Injury and Illness Prevention (Ergonomics)		
Create a Culture		DHR Policy- Lactation		
Create a Culture		ORE- Departmental Racial Equity Action Plans		
Create a Culture		DHR Policy- Telecommute		
Create a Culture		DHR Policy-Time for Wellness Memo, Flex Scheduling		
Create a Culture		DHR Policy - Equitable, Fair and Respectful Workplace		
Create a Culture		Leadership/Department Level Recognition & Appreciation Event		
Create a Culture		Implement Department Led Activity: Reoccurring/regular onsite activity		
Create a Culture		Department Engagement Survey / Well-Being Survey		

Key Areas of Focus

The program approaches well-being through three components within the Annual Plan.



Raise Awareness

Focuses on department-wide and targeted communications to promote well-being resources and activities



Offer Programs

Provides opportunities to engage employees in well-being activities and events



Create a Culture

Supports leadership with tools and policies to help them advocate and align well-being with the departments core values and priorities

Raise Awareness

Choosing the right communications platforms and frequency of messages is important when bringing awareness to programs, activities, and resources that are available to city employees.





Raise Awareness

Why

Demonstrates that well-being is important to the department. Provides opportunities for employees to be proactive about their own well-being.

Goal

Focus on communication by increasing visibility and accessibility of well-being resources.

Objectives

- Aim to send 1 well-being message monthly.
- Choose at least 3 different communication platforms.
- NEW: Send 2 mental health focused messages per fiscal year.



Raise Awareness Platforms

- ✓ Department-wide emails
- ✓ Bulletin board
- ✓ Resource table
- ✓ Breakrooms and bathrooms
- ✓ Internal internet/staff portal
- ✓ Newsletter
- ✓ Digital display boards
- ✓ Shared folders: SharePoint, OneDrive, Teams Channels
- ✓ Announcements at all staff meetings (In-person/Virtual)
- ✓ New Employee Orientations
- ✓ Social Media





Raise Awareness Best Practices

Determine
communication
strategy – consider
your workforce and
environment

2

Identify the most accessible communication platforms for all employees

3

Tailor communications to your workplace

4

Push out well-being messages at least once a month





Annual Plan Tab 1A. Raise Awareness



Understand the make-up of your workforce to help determine the communication strategy used for departmentwide well-being communications.



Identify your employee work status to help decide which communication platforms should be used for departmentwide well-being messages.



Decide on the communications platforms available in your department. Ensure accessibility and inclusivity.

Download Annual Plan Template

Offer Programs

Programs include skill building and social events that supports positive health and emotional behavior change.



Why Offer Programs?

- Healthy habits support employee morale and resiliency.
- Offering programs create a culture of caring.
- Tailoring programs to make them effective for your department's workforce.
- Engaging your workforce can lead to long term health outcomes and higher engagement.
- Departments that implement effective and recurring programs can help to support employee morale and build psychological safety at the workplace.





Offer Programs

Why

- Healthy habits support employee morale and resiliency.
- Offer programs to increase productivity and to create a culture of caring.
- Tailored programs to make them effective for your department's workforce.

Goal

• Offer programs to increase engagement and to provide opportunities for employees to develop and practice healthy habits at work.

Objectives

- Aim to offer 4 SFHSS sponsored activities per fiscal year.
- NEW: Implement 2 department-led activities OR use a SFHSS Toolkit
- NEW: Schedule 1 of the following mental health training or workshop: Stress Frist Aid, Mental Health First Aid, EAP Overview w/ Psychological First Aid-Managers/Leaders, Making Work, Work series, and Leadership in Action



Types of Programs

SFHSS Sponsored Well-Being Activities

Department requests activities through SFHSS. Check out available offerings on the <u>Activities Description List</u>.

Department Led Activities

Led and implemented by Champions or by your department (non-SFHSS sponsored event).

SFHSS Sponsored Activities



In-person

- Workshops/Seminars
- Mental health trainings/workshops*
- Group exercise classes*
- Well-Being Toolkits/Challenges
- Stretch breaks
- EAP trainings*
- Biometric health screenings
- Team building activities
- Flu shot clinics (late September-November only)
- Health/Wellness fairs

*Limited Availability

Vitrual

- Webinars
- Mental health trainings/workshops*
- Virtual group exercise classes
- Well-Being Toolkits/Challenges
- Stretch breaks
- EAP trainings*
- Lifestyle coaching Healthy lifestyle programs
- Team building activities Health/Wellness fairs

Activities are provided by:



Download the Activities Description List to learn more about the different types of offerings.



WE'RE HERE For You











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Better Every Day.



Requesting an SFHSS Sponsored Activity



Most requests take 6-8 weeks lead time visit sfhss.org/well-being/WB-activities for more information.



1. Select the Activity

Download and review the Activities

Description List. Choose the activity
that is the best fit for your
department.



2. Submit a Request

Complete the <u>Activity Request Form</u> online. Please provide as much details as possible. Most activities requires 6-8 weeks advance lead time.



3. Notify Well-Being/Coordinator

Email well-being@sfgov.org and cc your Coordinator to let us know you have submitted a request(s). It may take up to 10 business days to recieve an confirmation email.

Department Led Activities

Well-Being activities that are implemented by Champions or your department (non-SFHSS sponsored event)



- Trainings, seminars or professional development workshops that supports employee's well-being
- Department challenges/contests
- Group exercise class facilitated by your department
- Team engagement/building opportunities
- Employee appreciation events
- Holiday/social celebrations
- Health/Wellness fairs/events
- Meeting energizers or ice breakers

Get ideas from other Champions here:

sfhss.org/well-beingwork-spotlights













Toolkits & Campaigns



Implement one of the SFHSS engagement toolkits <u>sfhss.org/well-beingatwork/toolkits-campaigns</u> as a department led activity



Physical Activity

- o Find Your 30
- Play Your Way BINGO
- Play Your Way FitnessPassport



Healthy Eating

- Aim for Five Challenge
- Fruit and Vegetable
- Trivia Hosting HealthyGatherings



Stress Management

- o RECHARGE Instant Recess
- Create a RECHARGE Space
- Walking to RECHARGE



Offer Programs Best Practices

Know your audience

2

Make it meaningful and impactful

3

Consider platforms/locations to offer

4

Be thoughtful on when and how long the activity should take

Step 2: Complete Best Practices

Annual Plan Tab 2A. Offer Programs Download Annual Plan Template



1

Reflect on your department's experience in promoting well-being-- this will help you to set realistic goals for programming.

2

Decide on where and how you will host or implement. Choose from a variety of different activities and programs sponsored by SFHSS.

3

Implement a department led activity or use a SFHSS Toolkit. Don't forget to tailor your well-being activity or program to meet your departments needs.



Provide educational opportunities for employees recognize and support employee Mental Health. Decide which workshop/training you would like to offer.

Incentives and Fruit Orders

These resources must be used to support a work-related 'well-being' event or activity for CCSF employees only.

SHSS can provide giveaways and/or fresh fruit to help support a well-being challenge/campaign, well-being/health fairs, and other well-being events and activities that supports employee's well-being. Some restrictions may apply.

To order, email your Coordinator at a minimum 2-3 weeks in advance. Provide details on the activity and how the incentives will be used.



Create a Culture

Is the organization's commitment and willingness to demonstrate, through attitude, words and action - to support the well-being of employees.

Having leadership support helps to establish and maintain a workplace environment that consistently encourages, assists, and celebrates healthy behaviors among its employees. Engaged leadership help to create a culture of caring and well-being for all employees.





Create a Culture

Why

- Having leadership support helps to establish and maintain a workplace environment that consistently encourages, supports and celebrates healthy behaviors among its employees.
- Engaged leadership helps to create a culture of well-being for all employees.

Goal

 To support leaders in engaging with department well-being efforts through recognition and policy.

Objectives

- Identify 1 existing department wide well-being policy to focus on.
- Implement 1 employee recognition and appreciation activity.
- Implement 1 reoccurring well-being activity or program at least 4 times or more.
- NEW: Implement an annual employee engagement survey that includes well-being questions and/or help to promote the SFHSS well-being survey.

Meet leaders where they are at

Executive Team Meetings

Discuss aligning department core values with well-being efforts.



1:1 with Director, Supervisor, or Manager

Use your time to discuss alignment of well-being strategies and department priorities.

Well-Being Council

Create or utilize your existing Wellness/Well-Being Council to push well-being initiatives.

Health and Safety Team

Partner with your Health & Safety team and identify resources/activities that can support their initiatives.

Human Resources

Utilize HR representative to help promote well-being and emphasize policies that support employee well-being.

Employee Resource Groups (ERG's)/Affinity Groups

Empower employees to create a more inclusive workplace culture through education and awareness.



People and Policy

- Healthy Social Guidelines
- Injury and Illness Prevention (Ergonomics)
- Lactation Policy and Family Friendly Workplace Ordinance
- Racial Equity Action Plan
- Telecommute Policy and Program
- DHR's Well-Being Memorandum
- NEW: Equitable Fair and Respect in the Workplace



View DHR's workplace policies sfhss.org/well-beingatwork/cc



Recognition and Appreciation Guide

Cultivate Recognition with Appreciation

- Leadership
- Peer
- Department

View the Recognition and Appreciation Guide: https://sfhss.org/resource/recognition-appreciation-guide-department-leaders



Best Practices



1

Identify
opportunities to
establish
leadership support

2

Create a culture of recognition and appreciation from all levels of the organization.

3

Use existing policies to support well-being at work.

4

Prioritize wellbeing by offering a recurring activity or program.

Step 3: Complete Best Practices



Annual Plan Tab 3A. Create a Culture Download Annual Plan Template



Identify opportunities to establish well-being with department leadership and existing groups that can promote and support your efforts.



Create a culture of employee recognition and appreciation.



Use existing DHR polices or memorandums to support employee well-being. Make sure employees know about them.



Create consistency by offering a recurring well- being activity or program at least 4 times or more.

Aim to offer monthly.



Learn about your employee population and drive well-being strategy based on results from an engagement or well-being survey



Breakout Session

Well-Being@Work Recognitions & Celebrations



Well-Being@Work Recognitions & Celebrations

SFHSS recognizes departments well-being efforts through:

- Award Ceremonies (Platinum, Gold, Silver, and Bronze) – Tentative 11/29
- Department Program <u>Spotlights</u>
- Champion Appreciation Events *Tentative 9/27*





AIR: Ping Pong Tournament

San Francisco International Airpor

- Skilled Trades Employees November 2019
- Custodial Employees February 2020
- SFO Facilities Ping Pong Championship February 2023

The Airport Well-Being Team offered an SFO Ping Pong Tournament for the Facilities Division at the Airport; one for the Skilled Trades employees and one for the Custodial employees. The championship game was postponed due to the COVID-19 Pandemic and finally, after three years, they were able to finish the championship. Congrats to the winners and everyone who participated.

The goal of the tournament was to get employees to engage in an activity that supported their emotional, social and physical well-being. It was also a chance to boost employee morale with a little fun and friendly competition.

The SFO Well-Being Team and employees would like to offer this on an annual basis.

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WELL-BEING@WORK RPD: In-person Yoga Series

After a 2 years hiatus, in-person yoga classes finally returned for RPD employees to enjoy, relax, and recharge Yoga classes started again at The Conservatory of Flower Orchid Pavilion in Golden Gate Park with instructor, Donna Davis.

Sponsored by SFHSS Well-Being, the classes stated on Thursdays, January 26, 2023, to February 23, 2023, from 12:00pm-1:00pm. To help raise awareness the RPD Champions promoting the series via flyers, emails, Newsletters, and at RPD meeting shout-outs. Each session had a mix of Lodge & Annex employees and those in the field. A group of gardeners even gained support from their supervisor to make special scheduling arrangements so they could participate. On average there were 7 attendees per class.

Employees appreciated the classes and provided feedback that they would like to see the series continue. Many expressed that "Thursday in-person yoga with Donna is a valuable Wellness offering" and "it's been a great way to relax and bring me some energy in the middle of the week". Participants also got to meet other RPD Employees from different divisions, which helped to build a sense of community. The next series is slated to start again on March 23 to June 29, 2023.

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Why Submit Spotlights?

- > Spotlights provide the opportunity to highlight programs and activities at various departments that supports employee's well-being at work.
- Spotlights allow Well-Being@Work Key Players to share stories, obtain ideas from other departments, and receive recognition for their efforts.
- Submissions are accepted throughout the year and shared through Well-Being@Work communication platforms and with Department Heads quarterly.
- Visit <u>sfhss.org/well-beingwork-spotlights</u> to checkout Spotlights from Champions

ADM - SF Animal Care & Control (ACC) Shelter Appreciation Week

The San Francisco Animal Care and Control celebrated their annual National Animal Shelter Appreciation week from November 7-10. ACC leadership organized a weeklong of fun activities and events for employees to show their appreciation and gratitude for the work they do at the shelter and for the community. ACC employees were treated to daily raffle drawings for prizes, wellbeing activities, catered lunch, and refreshments. On Wednesday, special guest, Bryan Tsiliacos, an SF native, donated care packages to each ACC employee as part of his campaign to complete 30 Acts of Kindness Before 30.



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ADM - Office of the City Administrator (OCA) Jenga Break

In October, the OCA Well-Being Champion dedicated a space for employees to take a break by playing Jenga. The purpose of this activity is to provide opportunities for employees to engage in a fun activity together. This activity supports employees mental and emotional well-being. The entire office was encouraged to participate at their own leisure. People have expressed that this fun activity brought smiles to their faces and has created a "happier" work environment just by listening or watching colleagues play.



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Tips for Submitting Spotlights?

- Download and follow the instructions on the Spotlight template.
- Spotlight any NEW activity or program that supports employee well-being.
- Include name(s) of employee(s) invloved in the implementation.
- Provide a summary and details about the activity or program and how it supported employee well-being.
- > Include pictures.
- Write in the <u>third-person</u> point of view.

RPD: In-person Yoga Series

After a 2 years hiatus, in-person yoga classes finally returned for RPD employees to enjoy, relax, and recharge. Yoga classes started again at The Conservatory of Flowers, Orchid Pavilion in Golden Gate Park with instructor, Donna Davis.

Sponsored by SFHSS Well-Being, the classes started on Thursdays, January 26, 2023, to February 23, 2023, from 12:00pm-1:00pm. To help raise awareness the RPD Champions promoting the series via flyers, emails, Newsletters, and at RPD meeting shout-outs. Each session had a mix of Lodge & Annex employees and those in the field. A group of gardeners even gained support from their supervisor to make special scheduling arrangements so they could participate. On average there were 7 attendees per class.

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ENV: Anti-Capitalist Valentines Day Crafting

This activity was led by our department's 99 Champion, Jax Puliatti. This group project brought colleagues together to create and celebrate one another, our friends, and loved ones!

Keeping the environment and anticapitalist values in mind, folks gathered around the table to craft festive and creative V-day cards using all repurposed materials.

This activity took place at 1155 Market St. 3rd floor on Valentines Day. The reunion was an example of how celebrating those we love is a universal experience that can bring us all together while still maintaining our zero-waste values.

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Next Steps

1. W@W Annual Plan for FY 23-25

- ☐ Download and complete Best Practice tabs (1A, 2A, 3A) on Annual Plan template
- ☐ Start planning your activities and submit requests for the next 3-6 months

2. Check-in Meeting #1

☐ Schedule a 30-minute meeting in September with your Coordinator to review the Annual Plan.

3. Save-the-dates

- ☐ Champion Appreciation Event Wednesday, September 27, 2023
- ☐ Well-Being@Work Award Ceremony Wednesday, November 29, 2023

