

# DEPENDENT ELIGIBILITY VERIFICATION AUDIT

# 2022 Dependent Eligibility Verification Audit Update

September 8, 2022

# What is DEVA?

#### **Background:**

Dependent Eligibility Verification Audit (DEVA) is the process of re-verifying the eligibility of dependent spouses and domestic partners enrolled in health and/or dental benefits provided by the San Francisco Health Service System (SFHSS).

#### **Governing rules:**

Section E of the SFHSS Rules permits the re-verification of eligibility of dependents by SFHSS.

Failure to comply with the audit results in termination of health/dental benefits of the dependent. This includes loss of coverage for any dependent children covered under an ineligible spouse or domestic partner.

#### Why we conduct the audit:

The audit helps contain costs related to health care coverage under SFHSS health plans.







# 2022 DEVA Timeline

- December 2021
  - Executive Director Yant notified the Health Service Board (HSB) of intent to conduct the first DEVA since 2018
    - Audit population size and group, were contingent on a successful contract with an outside vendor to help configure the Salesforce CRM, which would allow members to upload dependent verification documents
    - Initial plan was to audit 1/3 of the membership each year
- March 2022
  - Following the determination that the single respondent to the request for proposal (RFP) could not sufficiently meet the technical requirements, staff notified the HSB that it was transitioning the 2022 DEVA to a pilot project consisting of 611 retirees not audited in the prior 2018 audit. Lessons learned would be used to develop the next audit which would include active employees
- May 2022—August 2022
  - DEVA review period

Communications Channels to Educate Members

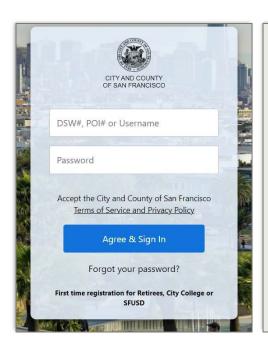
Members received communications by mail directing them to respond online (using **eBenefits**), by fax or mail.

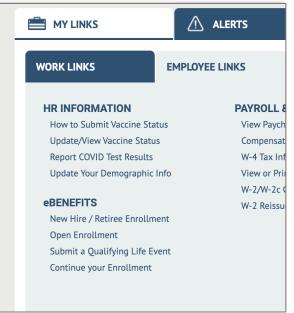
Members were also provided a dedicated DEVA webpage featuring compliance instructions and downloadable materials, to help them comply with the audit.

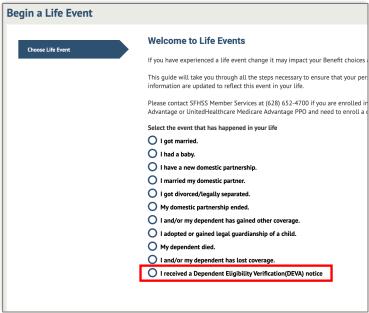


# DEVA & eBenefits

Members were encouraged to log into **eBenefits** to upload their dependent verification documents or drop their ineligible dependent online.







# **DEVA Letters Timeline**

#### May

#### **Letter 1: DEVA Notification Letter**

- ☐ Letter dated 5/10/22 was mailed to all members who are part of the audit.
  - The letter contained compliance information for online submissions,
  - DEVA List of Acceptable Documents, and
  - Coversheet for those who would like to submit verifications via fax or mail.

# June

#### Letter 2a: Notice of Successful Completion of DEVA

□ 7-days after the DEVA Notification Letter, members who have complied with providing acceptable documents, were notified that they successfully passed the audit.

#### Letter 2b: Notice of Insufficient Documentation

- 30-days after the DEVA Notification Letter (Letter 1), members got Letter 2b if they provided started the compliance process but did not provide the correct documentation.
- Members were contacted by phone to encourage engagement

### Letter 2c: No Response Notification

□ 30-days after the DEVA Notification Letter (Letter 1), member got Letter 2c, if they did not attempt to submit verification of their dependent, through eBenefits, fax, or mail.

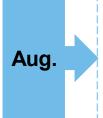
#### Letter 3: Notice of Termination

- On 6/30, the final notice to the members who did not provide acceptable, legible verification for their covered dependent, was sent out.
- □ Letter 3 contained the discontinuance date of 9/1/22 for the noncompliant dependent.

# July

#### **Letter 4: Final Termination Letter**

- On 7/30, the termination notice was sent to members who have not provided acceptable, legible verification for their covered dependent.
- ☐ Letter 4 contained the discontinuance date of 9/1/22 for the noncompliant dependent.



# Discontinuance Processing

- On August 1st, dependent coverage was terminated.
- Prior to termination, members were contacted by phone to encourage engagement.

# Sept.

## Appeal Period DEVA 2022: 9/1—10/31

- Member will have 60 days to file an appeal.
- Members may still enroll their eligible dependents during OE, with coverage starting in the new plan year.

# DEVA Letters #1 and #2a

# SAN FRANCISCO HEALTH SERVICE SYSTEM Affordable, Quality Benefits & Well-Being

<<Member>>
<<Address1>> <<Address2>>
<<City>>, <<State>> <<Postal>>

August 31, 2022

<<Employee ID>>

#### Dependent Eligibility Verification Audit - Action Required

Dear Member,

You have been selected to be part of the San Francisco Health Service System (SFHSS)'s Dependent Eligibility Verification Audit (DEVA).

Section E of the SFHSS Member Rules states that dependent eligibility may be audited at any time to confirm that a Member's relationship with their dependent is current. For more information, go to <a href="shss.org/san-francisco-health-service-system-member-rules">shss.org/san-francisco-health-service-system-member-rules</a>.

Your action is now required to verify the relationship with your dependent spouse or domestic partner listed below.

Dependent Name	Relationship		
«Dependent»	«Relationship»		

To avoid the termination of your dependent's health benefits, you must confirm your dependent's current eligibility by submitting the requested documentation to SFHSS by <<date>>.

Letter #1 - Notification Letter

1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sfhss.org

#### SAN FRANCISCO HEALTH SERVICE SYSTEM

<<Name Display>>

<<Address1>> <<Address2>>

<<City>>, <<State>> <<Postal>>

August 31, 2022

<<Employee ID>>

#### Dependent Eligibility Confirmed

Dear Member,

Thank you for submitting the requested documentation. Your dependent's eligibility has been successfully verified and they will continue to receive health benefits.

Dependent Name	Status			
«Dependent»	< <successful>&gt;</successful>			

No further action is required on your part. Please keep this letter on file for your records.

Section E of the Member Rules states that members can be audited at any time to ensure continued eligibility. You can find the Member Rules at sfhss.org/san-francisco-health-service-system-member-rules.

Sincerely,

San Francisco Health Service System

Letter #2a - Notice of Completion Letter

1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sffiss.org

# DEVA Letters #2b and #2c

#### SAN FRANCISCO HEALTH SERVICE SYSTEM

- <<Name Display>>
- <<Address1>> <<Address2>>
- <<City>>, <<State>> <<Postal>>

August 31, 2022

<<Employee ID>>

#### Notice of Insufficient Documentation - Action Required

Dear Member,

SFHSS has received your dependent eligibility verification audit documentation. Unfortunately, your documentation was incomplete and did not verify the eligibility of your dependent listed below.

Documents may be deemed incomplete for different reasons including insufficient information or illegibility. Please verify your document meets our guidelines by reviewing our **List of Acceptable Documents** at <a href="mailto:sffs.org/deva">sffss.org/deva</a>.

Dependent Name	Documentation Status				
«Dependent»	< <incomplete>&gt;</incomplete>				

If you do not provide the required documentation by << June 27, 2022>>, your dependent will be dropped from your SFHSS benefits on << September 1, 2022>>.

For instructions on how to submit documentation online or by fax or mail, go to sfhss.org/deva.

Sincerely

San Francisco Health Service System

Letter #2b - Notice of Insufficient Documentation Letter

1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sfhss.org

#### SAN FRANCISCO HEALTH SERVICE SYSTEM

<<Name Display>>

<<Address1>> <<Address2>>

<<City>>, <<State>> <<Postal>>

August 31, 2022

<<Employee ID>>

2<sup>nd</sup> Notice: Request for Dependent Eligibility
Verification Documentation - Action Required

Dear Member,

As of <<May 31, 2022>>, the San Francisco Health Service System (SFHSS) has not received documentation to verify your dependent's eligibility to remain on your health plan coverage.

Dependent Name	Documentation Status				
«Dependent»	< <unverified>&gt;</unverified>				

Your action is required to ensure continued benefit coverage for your dependent spouse or domestic partner.

Please confirm your dependent's eligibility for SFHSS benefits by providing the requested documentation by <<June 27, 2022>>.

Letter #2c - No Response Notification Letter

1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sfhss.org

# DEVA Letters #3 and #4

#### SAN FRANCISCO HEALTH SERVICE SYSTEM

<<Name Display>>
<<Address1>> <<Address2>>
<<City>>, <<State>> <<Postal>>

August 31, 2022

<<Employee ID>>

#### Final Notice Before Termination - Action Required

Dear Member,

The San Francisco Health Service System (SFHSS) is conducting a Dependent Eligibility Verification Audit (DEVA). This is our third and final attempt to verify if your dependent listed below is still eligible for benefits.

Dependent Name	Status		
«Dependent»	< <unverified>&gt;</unverified>		

As of <<June 27, 2022>>, we have not received your documentation, or the documentation that you submitted did not establish eligibility for your dependent.

For this reason, your dependent will lose health coverage.

Coverage for any dependent children of an ineligible domestic partner and stepchildren (spouse's child) of an ineligible spouse will also be terminated.

Letter #3 - Notice of Termination Letter

1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sfhss.org

#### SAN FRANCISCO HEALTH SERVICE SYSTEM

<<Name Display>>
<<Address1>> <<Address2>>
<<City>>, <<State>> <<Postal>>

August 31, 2022 <<Employee ID>>

#### Your Dependent Benefits Have Been Terminated

Dear Member,

Due to your failure to submit sufficient documentation to prove the eligibility of your dependent, the San Francisco Health Service System (SFHSS) has terminated your dependent's health benefits coverage effective <<September 1, 2022>>.

Coverage for any dependent children of an ineligible domestic partner and stepchildren (spouse's child) of an ineligible spouse is also terminated.

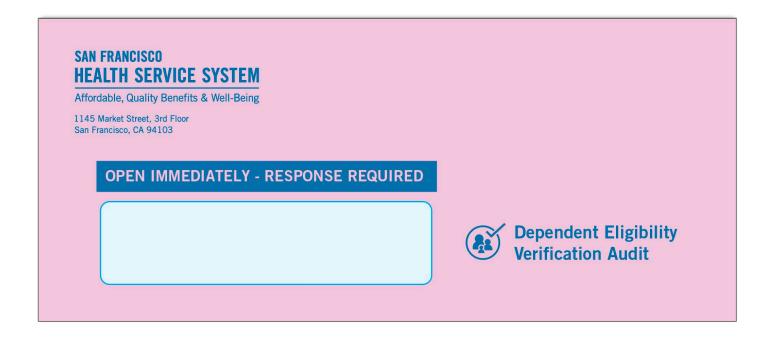
Dependent Name	Status			
«Dependent»	< <unverified>&gt;</unverified>			

Letter #4 – Final Termination Letter

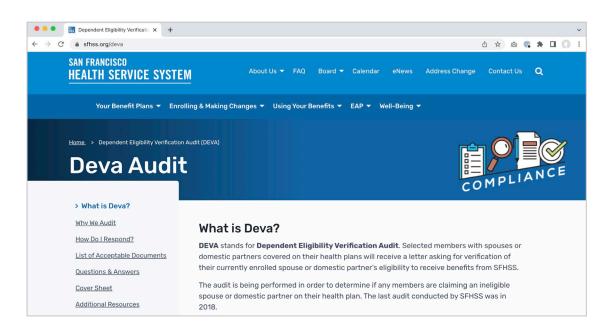
1145 Market Street, 3rd Floor, San Francisco, CA 94103 | Tel: (628) 652-4700 or (800) 541-2266 Fax: (628) 652-4701 | sfhss.org

# **DEVA** Envelope

A custom-designed pink envelope was created to catch Member's attention.



# DEVA Homepage – sfhss.org/deva



The dedicated DEVA page, served as hub for Members to access information and for Benefits Analysts to direct members to resources during service calls.

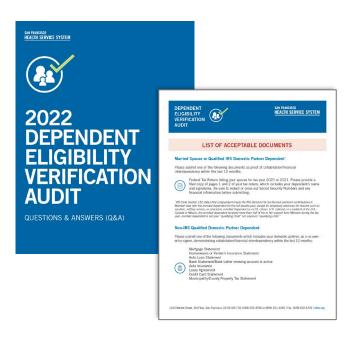
#### Resources included:

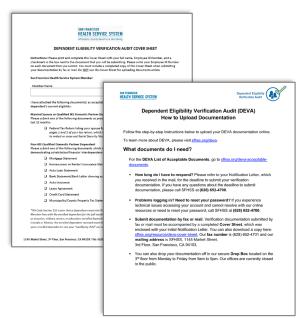
- Q&A page
- List of acceptable documents
- Sample redacted IRS 1040 Forms
- Cover sheet for fax and mail
- Recorded webinars

- Step-by-step instructions on How to Upload Documentation & How to Drop a Dependent
- Get help & password reset

# **DEVA - Communications Resources**

DEVA communications are comprised of a suite of print and digital materials to help members *review*, *gather*, and *submit* their verification documentation or drop their ineligible dependent online, by fax or mail.



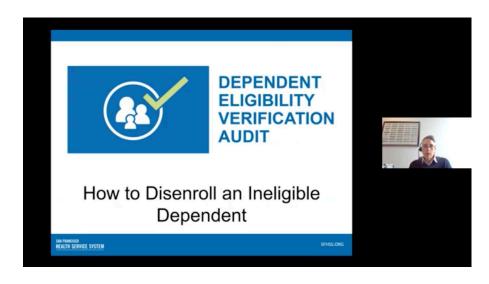


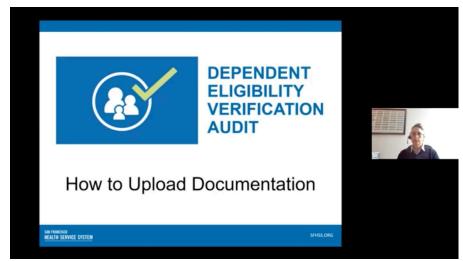


# **DEVA Webinars**

Members were encouraged to respond online using **eBenefits**.

Recorded webinars walked members through the login process and how to upload documentation or drop an ineligible dependent online.





# **DEVA Video**



# 2022 DEVA Results

- Total Audited Population: 634
  - Spouses: 574\*
    - Successful: 542 (97%)
    - Terminated: 18 (3%)
  - Domestic Partners: 60
    - Successful: 59 (98%)
    - Terminated: 1 (2%)
- Number that Completed Successfully: 601\* (97%)
- Number of Terminated Dependents: 19 (3%)
- Number of Members Who Failed to Respond: 14 (2%)
- Number of Submissions via eBenefits: 156 (25%)
- Number of Returned Mail: 13\*\*

<sup>\*14</sup> members were removed from the audit due to various sampling reasons.

<sup>\*\*11</sup> members were contacted and complied with the audit. 2 members are part of the 12 who did not engage.

# 2022 DEVA Results (cont.)

- Number of DEVA-related inbound calls: 668
  - Questions related to required documentation: 569
  - General DEVA questions: 75
  - Requesting assistance relating to eBenefits submission: 24
- Number of outbound calls made to members: 331
- Counts of action-needed letters sent out by month:

Letter Type	June	July	August
Incomplete	62	48	12
Unverified	224	49	18
<b>Potential Termination</b>		97	30

Counts of successful completion letters sent out by mailing date:

Date	05/20	05/27	06/10	06/24	07/05	07/08	07/15	07/22	07/30
<b>Successful Audit Letters</b>	121	124	131	77	56	41	21	7	14

# 2022 DEVA Results (Cont.)

Financial savings comparison

	2022 pilot	2018	rates for 2022 pilot	2018 total population		
<b>Monthly Savings</b>	\$ 7,132.33	\$	8,692.81	\$	233,333.33	
<b>Annual Savings</b>	\$ 85,587.96	\$	104,313.72	\$	2,800,000.00	
per person / annual	\$ 4,075.62	\$	4,967.32	\$	3,465.35	

# Audit Challenges and Next Steps

- Challenges
  - Automated system solution
  - Communications
    - Website updates
    - Letter updates
  - Member services preparedness
  - Timing of Audit
    - Ideal March—August (outside of Open Enrollment)
- Lessons Learned
  - Verification Documents
  - Electronic Communication
- Next Steps
  - Future audits
    - Automation solution
    - Population
    - Timing and frequency